To Promote Education, Training and Professional Development in All Aspects of Military Comptrollership

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May 2022

Washington Chapter

President's Message



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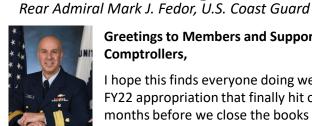
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Greetings to Members and Supporters of the American Society of Military Comptrollers,



I hope this finds everyone doing well, enjoying the spring weather and our FY22 appropriation that finally hit our coffers in March. With only a few months before we close the books on FY22, it will be a busy period but that's nothing new for the financial management crowd and I'm confident we'll

persevere as we continue to support our front-line operators, logisticians, and mission support personnel around the globe.

Time moves fast as this will be my last newsletter as the Washington Chapter president. It has been my humble honor to lead ASMC's flagship Chapter and while I wasn't able to attend as many events as intended, hopefully I was able to advocate for the men and women in this proud community. I was inspired by your collective commitment to ASMC, our Chapter, our mission, and most importantly, to one another. As I'll turn over the Chapter president reins to Mr. Greg Little in May, I'm confident his leadership, experience, and vision will help propel us forward.

I would be remiss if I didn't thank Lewis Motion for his stalwart leadership and organizational wizardry as our Chapter Secretary. Lewis carried the weight and responsibility of directing the Chapter on many occasions when I wasn't available. I'm indebted to Ms. Deb Del Mar for her steadfast commitment to ASMC and creative ideas as well as to our Treasurers, Adil Durrani and Cynthia Huffy, and all of our Service Vice Presidents. Also grateful to Mr. Wayne Whiten as the consummate IT professional and Mr. Mike Monson for assembling our bi-monthly newsletter. There are so many others who dedicated their personal time to improving ASMC and our Chapter so please accept my heartfelt appreciation...thank you.

Much has changed over the past year. We are finally emerging from the COVID cloud that darkened our nation's optimism. While we're learning to live with COVID and can see a brighter future, we're also adjusting to new workplace practices that will alter the federal landscape for years to come. In the defense and homeland security arenas, omnipresent cyber threats are ingrained in our psyche and our operational plans while Russia's invasion of Ukraine sends a stark reminder that we live in an era of great power competition that threatens the global norms that have existed since World War II. As financial managers, comptrollers, and budget specialists, we find ourselves fixed firmly in the middle of these challenges and opportunities. How we allocate, account, and audit the required resources to operate within this dynamic era will have a profound impact on our nation. We should never lose sight of that purpose.

At the end of my tenure, I was contemplating what makes an ASMC membership so valuable for a young person or new, middle manager that just transitioned from the private sector. For me, there are three keystone words: credentials, network, and influence.

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President's Message Continued Next Page

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Continued

In any professional specialty, credentials are paramount to proving one has the requisite skills and knowledge to succeed at the assigned task. ASMC, via our Washington Chapter, provides the Certified Defense Financial Manager (CDFM) certification as well as a plethora of professional development in acquisitions, data analysis, robotics process automation, accounting and fiscal law just to cite a few. A variety of coveted skills that will help anyone get their foot in the door or jump a few rungs on the career ladder. These certifications and qualifications are open to everyone with an appropriate amount of help to those with varying professional backgrounds. Credentials, coupled with optimism and diligence, are the critical springboard to success in any professional field and ASMC is a well-established leader in financial management. Anyone with a desire to advance in this arena should start with ASMC.

The second benefit of ASMC is a network. By definition, a network is an interconnected system of nodes and pathways that is stronger collectively than as individual pieces. As an ASMC member, you're able to synch with a trusted network of professionals who are geared to not only help you succeed but to help you reach your potential in the advancement of our common goals.

Without a network, one might be operating in the blind or with limited sensory input that could curtail your professional horizons. However, connecting with a powerful network can reveal track lines you never knew existed and create opportunities to influence matters that you couldn't have previously imagined. The ASMC members I know are true professionals, incredibly smart, and filled with a commitment to serve our nation. They are also savvy enough to realize we have to expand our network in an inclusive manner to enlist the best and brightest into the financial management community. Our Washington Chapter network epitomizes that ethos and our members are committed to helping those who want to have a positive impact. We should wear that responsibility proudly and aggressively advertise it.

The third keystone word is influence. Most people, young or old, want to shape events around them to a desired outcome. As financial managers, we constantly find ourselves amidst urgent issues that buttress our national and homeland security. Through the credentials that provide the baseline skills, and the network that illuminates the possibilities, ASMC members are able to have outsized influence in their respective worlds of work. Whether, that's preparing a senior leader for a Congressional hearing, auditing a financial business process, or harnessing data to utilize limited resources in the most efficient means possible, the skills and savvy you bring to the table as an ASMC member will resonate.

We all have specific roles in our organizations and one's influence is normally focused accordingly but as you continue to enhance your professional knowledge and leverage your network, your influence can grow. Young people want to make a difference in their occupations. With some patience and a diligent work ethic, ASMC provides a pathway to make that happen. Let's use that influence effectively and efficiently.

Even though I will miss my job as the Coast Guard's Chief Financial Officer and my colleagues who routinely made the impossible commonplace, I'm excited for my next adventure. I'm honored to serve as the next Director of the Joint Interagency Task Force-South in Key West, FL. JIATF-S is a sub-command of U.S. Southern Command so I'm looking forward to operating even closer with my DOD brethren. I valued my time as part of the ASMC team and know that I am a better officer because of it. Don't hesitate to contact me if I can ever be of assistance or if you're just looking for good restaurant recommendations in the Conch Republic!

Fair Winds.

Sincerely,

Mark J. Fedor



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Upcoming Events

Date / Time	Upcoming Events / Sponsor / Speaker / CPEs	Location
17 May 22/0730-0830	Early Careerist Coffee Chat Series	<u>Virtual - Register here</u>
19 May 22/1200-1300	Chapter Luncheon Meeting / Army / Mr. Mike Ramsey / 1 CPE	<u>Virtual</u>
1-3 Jun 22	ASMC National PDI	Atlanta, GA
16 Jun 22/1200-1300	Chapter Luncheon Meeting / Officer Induction / 1 CPE	<u>Virtual</u>
23 Jun 22	Mini-course Training: Internal Controls	<u>Virtual</u>
21 Jun 22	Chapter Luncheon Meeting	Virtual
Sep 22 (TBD)	ASMC/AGA Annual Golf Tournament	Ft Belvoir Golf Course

Featured Article



The Past, Present, and Future of recording Environmental and Disposal Liabilities

By: Corinne Dougherty, Partner and Darien Thall, Managing Director, KPMG LLP

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Introduction and "The Past"

For nearly 30 years, we have seen the United States government continue to perform large-scale efforts to identify, assess, and initiate cleanup of the legacy of contamination from its past activities including the creation of federally owned plants and factories, including hundreds of nuclear facilities, large volumes of waste and nuclear materials requiring treatment, stabilization, and disposal, and the world's large fleet of aircraft and ships. The Department of Defense (DoD or the Department) has historically recognized environmental and disposal liabilities (E&DL) for cleanup of a variety of contamination types at its sites including active and Base Realignment and Closure installations. In addition, DoD has recorded E&DL for military equipment and weapons programs including both nuclear powered military equipment and associated spent nuclear fuel, non-nuclear military equipment, and other weapons systems.

These efforts include the need to estimate costs relating to the identification, assessment, and cleanup of contamination and to account for and present complete and accurate financial information in accordance with relevant accounting standards such as Statements of Federal Financial Accounting Standards (SFFAS) No. 5 and No. 6.

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Under SFFAS No. 5, a liability is defined as: "A probable future outflow or other sacrifice of resources as a result of past transactions or events"¹ and a liability should be recorded for "probable and measurable future outflows or other sacrifices of resources arising from (1) past exchange transactions, (2) government-related events, (3) government-acknowledged events, or (4) nonexchange transactions that, according to current law and applicable policy, are unpaid amounts due as of the reporting date."²

SFFAS No. 6 states that "cleanup costs are the costs of removing, containing, and/or disposing of (1) hazardous waste from property, or (2) material and/or property that consists of hazardous waste³ at permanent or temporary closure or shutdown of associated property, plant, and equipment (PP&E)."⁴

Today, "The Present"

DoD has not yet received an unmodified opinion on its consolidated financial statements. While the Department continues its efforts accounting for E&DL, the DoD Office of the Inspector General's (OIG) annual audit report continues to cite the Department's inability to reasonably estimate or substantiate the completeness and accuracy of amounts reported as E&DL as a material weakness contributing to its disclaimer of opinion on the DoD consolidated financial statements.⁵

Where do we go from here? "The Future"

As the DoD continues to refine its methods and improve its processes to account for cleanup costs, the Department should focus efforts on implementing an effective system of internal control, to include controls such as the following:

- Providing training on the relevant accounting standards to agency personnel to develop, implement, and maintain policies and processes over E&DL.
- Establishing and maintaining processes to timely and effectively identify property and materials that may be contaminated and require cleanup through site and asset surveys and physical inspections and reviews performed over historical projects and records.
- Establishing and maintaining documentation sufficient to support recorded E&DL balances are recorded in accordance with the accounting standards.
- Establishing and periodically updating estimation methodologies in a timely manner to ensure the most reliable information available is used to estimate the liability for future cleanup costs, including:
 - Matters identified through the review of newly identified regulations or newly communicated agency directives such as the selection of a cleanup approach or issuance of a cleanup plan, including refinements to cost estimation methodologies.
 - Updates identified through the annual review of key management assumptions and other factors.
 - Changes identified from the comparison of actual costs to estimates once known.
 - Other updates identified through communication with qualified personnel or environmental and other cost estimation specialists engaged by the DoD.
- Designing, implementing, and supporting the effective operation of internal controls over E&DL processes and areas, such as:
 - Documentation of key management assumptions and other factors used in developing the estimates.
 - Management's review and approval of cost estimation methodologies, assumptions, completeness and accuracy of data used, and accuracy of calculations applied.

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• Specialists' preparation and review of estimates.

Following the practices outlined above will aid DoD in its continued efforts in resolving deficiencies identified in E&DL, which is one step closer to obtaining an unmodified opinion on the Department's consolidated financial statements.

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Featured Article

Footnotes:

¹ SFFAS No. 5, paragraph 19.

² SFFAS No. 5, paragraph 19.

³ SFFAS No. 6, paragraph 86: Hazardous waste is a solid, liquid, or gaseous waste, or combination of these wastes, which because of its quantity, concentration, or physical, chemical, or infectious characteristics may cause or significantly contribute to an increase in mortality or an increase in serious irreversible, or incapacitating reversible, illness or pose a substantial present or potential hazard to human health or the environment when improperly treated, stored, transported, disposed of, or otherwise managed.

⁴ SFFAS No. 6, paragraph 85.

⁵ United States Department of Defense Agency Financial Report Fiscal Year 2021. Independent Auditor's Report. November 15, 2021.

Some or all of the services described herein may not be permissible for KPMG audit clients and their affiliates or related entities.



If you would like to write an article for the ASMC Washington Chapter newsletter, please contact your Service representative or the <u>newsletter editor</u>.



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April 2022 Meeting Recap

Speaker:	Mr. Gregory Little Deputy Comptroller for Enterprise Data and Business Performance
Time:	(EDBP), Office of the Under Secretary of Defense (Comptroller) (OUSD(C)) 12:00 pm – 13:00 pm
Date:	Thursday, 21 April 2022
Location:	Virtual Luncheon via Zoom for Government

The new DoD FM Strategy, CFO of the Future, and likely next steps with Data for Decision Power

With 89 people in attendance, our April meeting began at 12pm EST with LCDR Motion's administrative remarks and congratulating the three new CDFM and three CDFM-A recipients. LCDR Motion then handed the mic to our chapter president, RDML Mark Fedor, for his remarks and introducing Mr. Greg Little as the next chapter president before beginning the presentation. The presentation and overall luncheon concluded at 50mins and satisfied the CPE requirements.



We were privileged to have Mr. Greg Little, Deputy Comptroller for Enterprise Data and Business Performance (EDBP), Office of the Under Secretary of Defense (Comptroller) (OUSD(C) as our guest speaker. Mr. Little spoke to five goals in OSD FM strategy with the ultimate goal being to link financial data to warfighting data.

Mr. Little described the world as becoming more dynamic and with change there is opportunity. The majority of the presentation was devoted to explaining the five goals: Cultivate a skill and an inspired FM workforce, optimize taxpayer dollars for highest value outcomes, increasing the integrity of financial results, simplify and optimize our end-to-end business environment, and lastly, empower datadriven, fiscally informed decision-making. He ended his presentation about the next step which is to translate the FM strategy to action and encouraged the audience to reach out to him with any feedback about the goals/strategies presented.

Please register for the next meeting at <u>WWW.WASHINGTON-ASMC.ORG</u> or contact your Service Secretary

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May 2022 Meeting

A REAL PROPERTY OF	Speaker:	Mr. Michael A. Ramsey, DASA, Financial Operations and Information
	Time:	12:00 pm – 13:00 pm
	Date:	Thursday, 19 May 2022
N/	Location:	Virtual Luncheon via Zoom for Government

Mr. Michael Ramsey was appointed as the Deputy Assistant Secretary of the Army (Financial Operations and Information) in January 2022. He is responsible for oversight and integration of all Army financial operations policies, procedures, programs (to include Financial Statement Audits and internal management controls), and Financial Information systems designed to maintain and improve the Army's financial accountability and fiscal stewardship.

CAREER CHRONOLOGY:

- March 2020 to December 2021: Deputy Director for the Army Budget, Assistant Secretary of the Army, Financial Management and Comptroller ASA (FM&C)
- December 2016 to February 2020: Deputy Director Force Development/Director of Resources, Army G8
- December 2015 November 2016: Acting Deputy Assistant Secretary for Cost and Economics, Assistant Secretary of the Army for Financial Management and Comptroller
- January 2013 to November 2015: Director of Investments, Army Budget Office, Assistant Secretary of the Army for Financial Management and Comptroller
- December 2008 to January 2013: Chief, IT Resource Integration and Acting CFO, Army CIO/G6, HQDA, Pentagon, Washington D.C.
- June 2006 to December 2008: Senior Associate, Booz Allen Hamilton, Inc., Herndon, VA
- July 2002 May 2005: Chief, Program Analysis Division, ODCS, G4, HQDA, Pentagon, Washington D.C. Retired from Active Duty at the rank of Colonel following 26 years.
- June 1999 June 2002: Director of Resource Management, Fort Stewart and 3rd Infantry Division, Fort Stewart, GA
- June 1997 June 1999 Senior Budget Analyst and Acting Director for Business Resources, Director of the Army Budget Office, Pentagon, Washington D.C.
- May 1996 June 1997 Military Assistant to the Director of the Army Budget
- May 1995 May 1996 Senior Budget Analyst G-3, HQDA
- May 1992 May 1995 Resource Management Officer, Comptroller, 82d Airborne Division, Fort Bragg, NC
- June 1979 May 1992: Leadership and staff positions world-wide

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Chapter News

ASMC Virtual Community Service Event Recap

Thank you for Donations to the Capital Area Food Bank!

Nearly half a million of our neighbors in the Washington DC region struggle with hunger. Thank you for all of the wonderful donations to the Capital Area Food Bank that resulted in 1,800 meals.

Your generosity will make a real difference in the lives of children, families and seniors in need. You've helped put food on the table today for a brighter future tomorrow. You should be proud!



Hunger and the Next Generation





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Early Careerist News



ASMC Washington Chapter Early Careerists Coffee Chat Series

Date/Time: Tuesday 17 May 2022 from 0730-0830 (1 CPE) – including Q&A

Location: Virtual via ZoomGov invitation (free) below Join ZOOMGov Meeting

https://www.zoomgov.com/j/1606977070?pwd=NTZKYTJqd1g0VmpwTU9WVGI2RUppQT09 Meeting ID: 160 697 7070 Passcode: 838345

Speaker this month: Zander Newcome, Maj, USAF



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Early Careerist News

Calling All ASMC Early Careerists

Anyone with less than ten years of experience in their current profession may join.

Why You Should Join:

As a future government or industry leader in Defense or US Coast Guard FM, ensure your training needs are met with:

- Social and Networking Events with other Early Careerists, as well as Senior Leaders
- The opportunity to correspond and collaborate with a Senior Mentor/Coach
- Cost-effective training and education to obtain CPEs and highly valued Certified Defense Financial Manager test-based credential
- In-person ASMC Monthly Luncheons at a discounted rate (when they resume)
- An active community of cohorts within the ASMC National Engage Platform Early Careerist Forum (details to follow)

Bios/Contact Information:

Cody Ferguson, Chairman of Early Careerists cody.a.ferguson9.civ@mail.mil

Cody Ferguson is a Staff Accountant and Executive Analytics Portfolio lead on the Advana program with 6 years of experience working in DoD. He started his career in DoD as a Trainee in the DON's FM Career Program before moving to the DON Budget Office and ultimately OUSD(C) after completing his Master's Degree in Forensic Accounting.

> Matt Ledder, Vice Chairman of Early Careerists mledder@definitivelogic.com

Matt Ledder is a Financial Consultant/System Engineer with two years of experience at Definitive Logic. He has a strong academic background, including a Bachelor's Degree in Finance and a Master's Degree in Information Technology Management. He has worked on agile financial reporting and management solution implementations for both federal and commercial organizations, including DHS, ARC, HUD, DAI, and ICF.



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The ASMC Washington Chapter is sponsoring the following mini-course at no cost to our members.

MINI-COURSE (F3589)

Internal Control: Meeting Federal Requirements for Accountability

This mini-course will help participants in reducing the risk of waste, fraud, and mismanagement within their agency, and supporting accountability efforts. Participants will learn what controls are and why they are important; the requirements, standards, and guidance available for internal controls; the importance of risk management; and the eight steps in an internal control process. In addition, the course will cover the relatively new requirement for Enterprise Risk Management (ERM), addressing risks to an agency's strategic objectives.

DoD Certification Level 2 COMPETENCY: Audit Concepts, Policies and Principles – 2.5 hrs (PL3)

June 23, 2022

Two Virtual Sessions Available

- · AM SESSION 8:30-11:30 AM
- PM SESSION 12:30-3:30 PM

Register by June 10, 2022

Click here to register



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ASMC National News

American Society of Military Comptrollers

To promote education, training and professional development in all aspects of military comptrollership

ASMC Value Proposition

ASMC supports	A global community of defense financial managers, military comptrollers, and corporate members
Who need	Convenient, affordable, and collaborative opportunities for leadership and education that further enable the support of warfighters, the National Military Strategy, and the overall federal financial management (FM) profession, while enhancing their career development
By providing	Educational materials, training courses, the Certified Defense Financial Manager (CDFM) certification; leadership opportunities at National and Chapter levels, opportunities to enhance communication skills and contribute to the federal FM body of knowledge; and in-person and virtual access to a global network of peers, and a knowledgeable and customer service-oriented staff
As a result	Financial managers who are members or certificants of ASMC are equipped with the latest innovations, industry knowledge, and best practices; possess a broader understanding of defense FM policies and operations; and differentiate themselves as highly qualified candidates for positions within the DoD, the United States Coast Guard, other federal agencies, and the private sector
Because of	ASMC's status as a premier defense financial management education provider, it is recognized as a prestigious organization for leaders and other individuals serving in or supporting the defense FM community
Unlike	Competitive membership organizations or educational programs that provide products and services to the financial management profession but do not offer ASMC's unique specialization in military comptrollership



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ASMC National News



American Society of Military Comptrollers (ASMC) is happy to announce our first hybrid Professional Development Institute (PDI) 2022! We will be offering the option to attend PDI in-person in Atlanta Georgia, as well as an option to attend in a virtual capacity.

The PDI is ASMC's premier training event and will take place 1-3 June 2022 in Atlanta Georgia at the World Congress Center and on ASMC's Virtual Platform.

Pre-Conference courses will be offered 30 May through 31 May, and those offerings will be confirmed prior to registration opening.

Join ASMC for this fantastic opportunity to learn and interact with participants from Service HQs and major commands, and to collaborate with leadership and peers. This event also showcases individuals and teams recognized by ASMC for their excellent contributions to the field of defense financial management in 2022. The PDI 2022 program will include general and Service Day sessions, mini-courses, and workshops that will focus on multiple defense financial management competency areas.

Important Information about PDI 2022

•ASMC will be requiring vaccination to attend PDI in-person in Atlanta

•More information to come on how to verify vaccination status

•ASMC is happy to announce that the 2,500 to 3,000 person quota for PDI 2022 has been

lifted. Therefore, there will <u>NOT</u> be on-site attendance quotas or caps.

•ASMC's virtual program will include selected courses from the live in-person training.

•The format (live, recorded) will be determined prior to registration launching

•Those recordings that are made available will be offered for 6 months or more following PDI for you to obtain full credits for all offered sessions.

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Visit our 2022 PDI Website for more information: <u>https://www.pdi2022.org/</u>



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ASMC offers the Certified Defense Financial Manager (CDFM) educational program and certification designation to those persons desiring to demonstrate proficiency in the core aspects of Defense Financial Management.

For more information, visit: <u>http://www.asmconline.org/certification/cdfm-information/</u>



Congratulations to our newest Washington Chapter CDFMs!

Kiyoung Park John Price Christina Quash Russell Rumbaugh Samuel Shorts Arielle Swartz Todd Brunori John Buckner Auston Duggins Henoch Gassner Devin Nesbitt Sean O Shea

While most candidates in the CDFM program are civilian or military/reserve members of the Department of Defense, U.S. Coast Guard, U.S. Army, U.S. Air Force, U.S. Navy, U.S. Marine Corps or employees of defense contractors or suppliers, the CDFM program is open to <u>all candidates</u> who have a high school diploma (or equivalent) and meet the following work experience qualifications:

Have the required number of years of defense-related financial management experience outlined below:

- Two (2) years if you hold an Associate's degree or higher; or
- Three (3) years if you do not have a degree. OR

Do not have defense-related financial management experience, but can meet the following criteria outlined below:

- Four (4) years of Federal government-related financial management experience; and
- An Associate's degree or higher.

There are three steps involved with earning your CDFM:

<u>1. Enroll in the CDFM Program</u>. Your enrollment is valid for two (2) years, during which time you must take, and successfully pass, the three CDFM module examinations.

2. Submit Your Verification of Financial Management Experience Form. This form, which must be signed by a supervisor who can verify your work experience, must be returned to ASMC after enrolling in the CDFM program. You do not have to submit this form prior to taking a CDFM examination, but it is <u>required</u> prior to the awarding of the CDFM designation.

<u>3. Purchase and Schedule the CDFM Examinations</u>. Be sure to carefully – and completely – read the criteria associated with each testing option for the CDFM examinations. Failure to do so can result in the purchase of the wrong CDFM examination and/or the inability to test at your preferred location



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I WANT YOU TO JOIN OUR ASMC TEAM

Washington Chapter



Calling all action-oriented, innovative DoD FM leaders!

- Are you an O-6/5 or GS-15/14 poised to help advance the financial management expertise within your organization?
- Are you intent to promote thought leadership, professional development, and ethical behavior in all aspects of defense financial management?
- Are you willing to step up to take a lead role in advancing this mission in the premier organization bringing people together in advancing thought leadership, professionalism, and ethics within the national security financial management community?

Then please step forward because we need YOU!

It is time for our bi-annual elections [term 2022-2024] of the Service ASMC Washington Chapter Executive Board Vice Presidents to represent your sector, and we are seeking individuals to volunteer in this worthwhile capacity:

- o DoD
- o Army
- o Department of Air Force
- Coast Guard
- Marine Corps
- o Navy
- Corporate/Retired

Come join the ASMC Washington Chapter Executive Board to contribute in a meaningful way as well as propel your career as we lean into new times and new opportunities to shape current and future DoD, Coast Guard and Corporate Financial Managers!

To be nominated for election, please submit your resumes no later than 31 March to the ASMC Washington Chapter Executive Board Secretary, LCDR Lewis Motion at <u>Lewis.H.Motion@uscg.mil</u>. Elections will be held during the 21 April Member meeting, winners announced in May, and induction in June.

See the following pages for the current list of Chapter Officers.



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Chapter Officers



President Mark Fedor, RDML, USCG postmaster@Washington-asmc.org 202-372-3475

President Elect Mr. Greg Little, OSD 603-502-1604

Secretary LCDR Lewis Motion 202-372-3497

Treasurer Ms. Cynthia Hufty, 571-215-4716 Treasurer Elect Ms. Adil Durrani, 571-412-6064

DoD Vice President Mr. Charles Morse, 703-692-8059 **DoD Assistant Secretary** Ms. Yelena Baker, 703-614-8399

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To Promote Education, Training and Professional Development in All Aspects of Military Comptrollership

May 2022

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