Presented by: Gibbal Risk Managers, Inc.

August 22, 2023 The Tower Club at Columbia Tower 701 5th Avenue Suite 7500 Seattle, WA 98104

AGENDA

10:30 - 10:40 am	Welcome and Call to Order Brad Anderson, CEO, Global Risk Managers, Inc.
10:40 - 10:50 am	Greetings from Elected Official - Recorded Message Honorable Pramila Jayapal
10:50 - 11:00 am	National Inclusion Efforts and Advocacy Strategy Brady J. Buckner, President Financial Services Innovation Coalition (FSIC)
11:00 - 11:30 am	Northwest Mega Infrastructure Projects and Minority Contractors Panelists: Nate McCoy, Earl Keys, Bobby Forch, Brenda Nnambi, Gregory "Greg" C. Johnson
11:30 - 12:00 pm	Panel: Challenges of DBE Certification Moderator: Honorable Marilyn Strickland Panelists: Earl Keys, Brenda Nnambi, Mian Rice, Bob Lyall,
12:00 - 1:00 pm	Young-Samg Song
1:00 - 1:15 pm	Lunch will be served buffet style
1:15 - 2:00 pm	Guest Speaker Chairman William Frank III
2:00 - 2:15 pm	Panel: The Value of OCIP to infrastructure projects Panelist: Nicholas King, Winfred Dukes, Brad Anderson
2:15 - 3:00 pm	Break
3:00 - 3:45 pm	Workshop and Northwest Minority Policy Discussion
3:45 - 4:00 pm	Summary of Policy Workshop
4:00 - 6:00 pm	Break
	Reception and Networking Welcome and Closing Remarks: Kristine Agers, HNTB

Call To Order

10:30 am



O. Brad Anderson

Chief Executive Officer Global Risk Managers, Inc.

Global Risk Managers, Inc. (Global), is a minority owned and managed company. Global has affiliated relationships across the country and have provided risk management services to clients around the globe.



Welcome & Opening Remarks

10:40 am



Honorable Pramila Jayapal United States Congresswoman Washington

*Pre-recorded Message

Congresswoman Pramila Jayapal shared a greeting with the participants, that resonates beyond geographical confines. Elected in 2016, Congresswoman Jayapal is now serving her fourth term in Congress representing Washington's 7th District.

Northwest Infrastructure Minority Policy Summit National Inclusion Efforts and Advocacy Strategy

10:50 am



Brady J. Buckner

President Financial Services Innovation Coalition

The Financial Services Innovation Coalition (FSIC) is a network of Economic Innovators, Legislators, Community Groups, Innovative Companies and Academics who share a passion for applying emerging technology and market modernization to create a more inclusive economy and advocate for public policies promoting economic empowerment.





INFRASTRUCTURE MINORITY POLICY SUMMIT 2023

Mega Northwest Infrastructure Projects 11:00 am

This panel aims to inspire and inform attendees about the potential of business development to promote inclusive economic growth and create opportunities for underserved communities.

PANEL



Earl Keys Sr. Director Office of Equal Opportunity WSDOT



Nate McCoy CEO National Association of Minority Contractors (NAMC) - Oregon



Gregory "Greg" C. Johnson Program Administrator, Interstate Bridge Replacement (IBR) Program



John Wellons

Chief Development Officer Aviation Director's Office



Bobby Forch President Bobby Forch Consulting

Northwest Infrastructure Minority Policy Summit Obstacles to Certification of Disadvantage Business Enterprises

11:30 am

Honorable Marilyn Strickland

- Identify the bottleneck
- Cost skilled FTE to navigate the certification
 application
- Certification application is evasive
- Requiring personal tax returns of every board member.
- Personal wealth may not exceed \$1.3 million
- Requiring every board member also be a disadvantage person and expert on the business type
- Business size gross receipts must be below 32 million averages over 3 years
- Pathways for Resolutions how can it be out on the agenda to be fixed

US Congresswoman Washington



PANEL



Brenda Nnambi Director, Equity in Contracting Sound Transit



Earl Key Sr. Director, Office of Equal Opportunity WSDOT

Mian Rice Director of Diversity in Contracting Port of Seattle



Bob Iyall CEO



Medicine Creek Enterprises Commissioner Port of Olympia



Young-Sang Somg Vice President NAMC Washington State

Northwest Infrastructure Minority Policy Summit National Inclusion Efforts and Advocacy Strategy

1:00 pm

Special Guest



William Frank III

Chairman Nisqually Tribal Council

Chairman Willie Frank III is a Nisqually Tribal member. Willie has been on Tribal Council since 2009 and was recently elected for a 3rd term. Willie graduated from Evergreen State College in 2007 with his B.A. in Native Studies. Willie was elected to Tribal Council at the age of 27 and was one of the youngest elected to Nisqually Tribal Council.

Willie loves working for his people and carrying on his father's work and message. Both of Willie parents worked in strong leadership roles. His mother Susan Crystal served under Governor Lowry and Governor Locke as one of the top Health Care Advisors. His mother passed away in 2001. His father Billy Frank Jr spent his whole life working towards protecting Tribal Treaty Fishing Rights. His father passed away in 2014. Willie continues his father's message but also knows he has to pave his own way. Willie believes in working together for the habitat and environment.

Advancing the race neutrality, inclusivity and sustainability of the OCIP

1:15 pm

We support the inclusion of a pilot program that leverages the savings from Owner Controlled Insurance Programs (OCIP) on transportation projects. According to the Government Accountability Office, the use of OCIPs can save money (between one and three percent) on large-scale construction projects through lower bulk insurance rates. The aforementioned savings, if harnessed appropriately, could provide funding for construction trades training and bonding assistance for underrepresented groups in the transportation construction trades.

May 19, 2009 Letter from the US House Committee on Transportation and Infrastructure

PANEL



O. Brad Anderson CEO Global Risk Managers, Inc.



Nicholas King President - Washington Lockton Companies



Winifred Dukes CEO Dukes, Edwards & Dukes



Eddie Rye, Jr.

Host Urban Forum Northwest on 1150 AM KKNW Alternative Talk Radio

"Let's Co-Create The Future" Workshop and Policy Discussion

2:15 pm



Michele Dugar Founder

Blaze Training & Facilitation

In this facilitated workshop we will move beyond identifying the challenges currently facing infrastructure policies to re-imagine the future and start designing innovative solutions.

Summit attendees will engage together in a series of guided activities designed to unlock creativity and empower leaders and change agents as you seek to advance infrastructure policy.

This is the opportunity for the Summit to leverage the wisdom, insight, and experience of all attendee in order to identify specific means by which we can increase our impact, sustainability, and momentum.

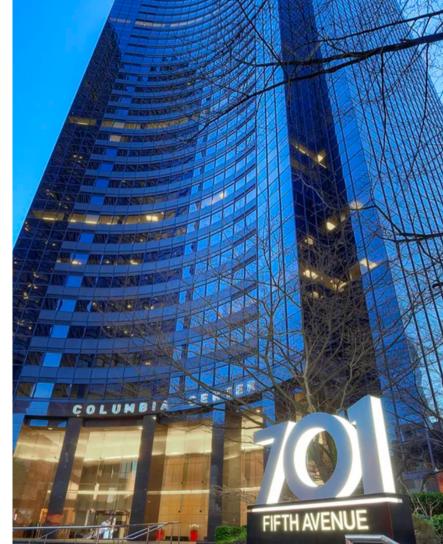
SPECIAL RECEPTION

August 22, 2023 4 - 6 pm

The Tower 701 5th Avenue Suite 7500 Seattle, WA 98104



Join us for an evening of food, drinks & policy discussions



PANELISTS & MODERATORS



Brad Anderson CEO

Global Risk Management

Mr. Anderson is CEO and President of Global Risk Managers, Inc. (Global). He has been an executive in the infrastructure insurance industry as an agent, consultant, and underwriter for over 30 years. Global, founded in 1991, provides risk management services to public and private entities. Global develops and implements sophisticated risk management programs for federal, state, land local governments to effectively manage the safety and risk exposure associated with mega construction operations through the use of Owner Controlled Insurance Programs (OCIPs).

Mr. Anderson, served as the exclusive OCIP Consultant to the American Association of State Highway and Transportation Officials (AASHTO) through AASHTO's selection of Global as its broker of record to design, market, implement and administer OCIPs to AASHTO's member state departments of transportation.

Mr. Anderson, is working to significantly expand the resources of minority contractors and support disenfranchised communities through a proven, sustainable platform called Owner Controlled Insurance Programs (OCIP). The architect of Global's economic justice program was the late Congressman John Lewis.



Hon Pramila Jayapal US Congresswoman Washington *pre-recorded message

Elected in 2016, Congresswoman Pramila Jayapal is now serving her fourth term in Congress representing Washington's 7th District, which encompasses most of Seattle and its surrounding areas including Shoreline, Vashon Island, Lake Forest Park, and parts of Burien and Normandy Park. She is the first South Asian American woman elected to the U.S. House of Representatives and one of only two dozen naturalized citizens currently serving in the United States Congress.

Congresswoman Jayapal is a member of the House Judiciary Committee, where she serves as Ranking Member of the Subcommittee on Immigration Integrity, Security, and Enforcement. She also serves on the House Education and the Workforce Committee.

Congresswoman Jayapal is the Chair of the Congressional Progressive Caucus, which represents nearly 50% of the entire Democratic caucus; the Immigration Task Force for the Congressional Asian Pacific Asian Caucus; and a Vice Chair of the Congressional LGBTQ Equality Caucus where she is the co-chair of the Transgender Equality Task Force.



Hon Marilyn Strickland U.S. Congresswoman Washington

Congresswoman Marilyn Strickland proudly represents Washington's 10th Congressional District. Born in Seoul, South Korea, Strickland is the first African American to represent Washington State and the Pacific Northwest at the federal level, and one of the first Korean-American women elected to Congress.

As the daughter of a veteran and a former Mayor, Strickland brings a deep-seated passion for service and the experience of rebuilding a recession-era economy to her work on the Transportation and Infrastructure Committee and House Armed Services Committee. She is the only African-American woman to serve on the House Armed Services Committee, and is a Member of both the Congressional Black Caucus (CBC) and Congressional Asian Pacific American Caucus (CAPAC).

She came to Congress to ensure that big government works for the South Sound and serve as a voice for traditionally underrepresented communities as we rebuild an economy that works for all of us. Strickland resides in Tacoma, Washington with her husband, Patrick.



William Frank III Chairman Niaqually Tribal Council

Willie Frank III is a Nisqually Tribal member. Willie serves as the 7th Council Member on the Nisqually Tribal Council. He has been on Tribal Council since 2009 and was recently elected for a 3rd term. Willie graduated from Evergreen State College in 2007 with his B.A. in Native Studies.

Willie was elected to Tribal Council at the age of 27 and was one of the youngest elected to Nisqually Tribal Council. Willie loves working for his people and carrying on his father's work and message. Both of Willie parents worked in strong leadership roles. His mother Susan Crystal served under Governor Lowry and Governor Locke as one of the top Health Care Advisors. His mother passed away in 2001. His father Billy Frank Jr spent his whole life working towards protecting Tribal Treaty Fishing Rights. His father passed away in 2014. Willie continues his father's message but also knows he has to pave his own way.

He was appointed in April 2013 to represent the American Indian Health Commission on the Governor's Interagency Council on Health Disparities.the American Indian Health Commission. Willie believes in working together for the habitat and environment.



Earl Key Sr. Director of the Office of Opportunity WSDOT

Earl Key is an experienced lawyer, advisor and advocate who is recognized for his work to improve minority representation, equal opportunity hiring and compliance. Earl's history includes a Bachelor of Science in Criminal Justice and a Juris Doctorate from the University of Nebraska and his Master of Law from the State University of New York.

Earl started his own law firm and was hired by the Mayor of Niagara Falls as Chief Compliance Officer to evaluate, restructure and rebuild the city's equal opportunity policies and to investigate civil rights as legal counsel for the Human Rights Division.

Earl moved to Washington State in 2014, to work as an assistant attorney general with the Washington State Office of the Attorney General, where he represented 15+ agencies. Additionally, Earl represented state agencies and institutions.

Currently, Earl serves on the Executive Leadership team reporting to the Secretary of Transportation as the Senior Director of the Office of Equal Opportunity for the Washington State Department of Transportation (WSDOT). In this role Earl is responsible for Civil Rights compliance in the areas of Title VI of the Civil Rights 1964, Title II of the Americans Disabilities Act, and the implementation of the Disadvantage Business Enterprise program (DBE). Earl continues to donate his legal services to immigrants who, if not represented, would have no voice in their treatment in immigration court. Additionally, Earl gives his time to work with young offenders who are integrating back into the community and are trying to learn of career opportunities.



Bob Iyall

CEO - Medicine Creek Enterprise Corporation **Commissioner** - Port of Olympia

Mr. Iyall is a Nisqually Tribal Elder and the Chief Executive Officer of Medicine Creek Enterprise Corporation where he oversees the day-to-day management of the enterprises owned by the Nisqually Indian Tribe.

Bob has completed a successful construction career as a member of the Bricklayer's and Allied Craftworkers. Toward the end of his construction career, he returned to school to earn a Bachelor of Science in Management and master's degree in business administration.

Bob has been involved in economic development since 2008 when he was appointed by Nisqually Tribal Council, to the Shareholder's Committee. In 2011, Bob was appointed to the Enterprise Board of Directors and accepted the job of CEO in 2014. Bob's duties as CEO include leading Nisqually Construction Services which has successfully graduated from the SBA 8 (a) program and graduated from the Federal Transportation DBE program by exceeding the size limit.



Brenda Nnambi

Diversity & Small Business Development Manager Sound Transit

Brenda R. Nnambi currently serves as Sound Transit's Director of Equity in Contracting in the Procurement, Contracts and Agreements Division. She has been with Sound Transit for over 8 years.

Prior to joining Sound Transit, she served as Director of the Office of Equal Opportunity for the Washington State Department of Transportation (WSDOT) for 22 years where she had statewide responsible for all of the agency's civil rights programs.

Brenda has over 35 years of experience in overseeing civil rights, diversity and inclusion programs in both the private and public sector at the university, county and state level.

Brenda currently serves as the Conference of Minority Transportation Officials (COMTO) Washington Chapter Vice President. She has previously served as the COMTO chapter Historically Underutilized Business Committee Co-Chair and Membership Committee Co-Chair as well as Chair of the American Public Transportation Association's (APTA) Disadvantage Business Enterprises Subcommittee; Associated General Contractors Diversity & Inclusion Committee; CPARB's Diverse Business Inclusion Committee and Small Works Committee; as well as and the Women's Transportation Seminar (WTS) National Diversity & Inclusion Committee. She has also previously served as President of the Puget Sound Chapter's Women's Transportation Seminar (WTS).



Mian Rice

Director of Diversity

Port of Seattle

Born and raised in Seattle, Mian Rice brings 30+ years of leadership and management within both public and private markets.

Rice is the Director of Diversity in Contracting Department at the Port of Seattle since 2016. His department's primary mission is to increase Small and WMBE business participation on Port's contracts.

Prior to his current position at the Port of Seattle, Rice spent time at Turner Construction, the City of Seattle, in the Nickels administration—as a Transportation Policy Advisor, the Office of Intergovernmental Relations as Regional Affairs Manager, and the Department of Executive Administration Contracting Manager.

He also worked as a Department of Defense contractor through CH2M Hill, where he supervised public projects overseas (Osan Airforce Base, Korea), as well as a prior stint at the Port of Seattle as an aviation planner at Seattle-Tacoma International Airport.



Bobby Forch

President Bobby Forch Consulting

Bobby Forch has supported public agencies and contractors in the implementation of monitoring, oversight, and compliance of DBE equity and inclusion programs on Washington state's largest transportation projects.

With over 30 years of experience in the field, Bobby Forch Consulting has increased participation of small, minority-owned and women-owned businesses in state and local contracts.

Bobby co-authored and negotiated the very first Community Workforce Agreements (CWA) for both the City of Seattle and the State of Washington Transportation agencies such as the Alaskan Way Viaduct Replacement Program as well as industry best practices published on American Council of Engineering Companies (ACEC).



Eddie Rye, Jr.

Community Activist Martin Luther King, Jr. County Washington

Eddie Rye, Jr. is as much a living historian as he is a community activist. For over half of a century, Eddie has devoted his life to not only equality of King County's African American community, but of underserved and unrecognized communities of color.

Eddie is the current host of Urban Forum Northwest on 1150 AM KKNW Alternative Talk Radio. He is the founding member of NAMCWA and has extensive background and knowledge in minority business development.

Over the years, Rye has brought attention to many issues including the impact that I-200, the voter initiative that outlawed Affirmative Action policies in government contracting and college admissions in the state and changing the name of King County to Martin Luther King, Jr. County.

Now he is focusing his efforts on 'economic equity for the descendants of slaves.'



Gregory "Greg" C. Johnson

Program Administrator Interstate Bridge Replacement (IBR) Program

In his role, Johnson jointly represents both the Oregon Department of Transportation (ODOT) and the Washington Department of Transportation (WSDOT) to lead the bistate IBR program in replacing the aging Interstate Bridge across the Columbia River with a seismically resilient, multimodal structure that provides improved mobility for people, goods and services.

Johnson has a proven history of effective transportation leadership in both the private and public sectors, including more than 20 years as a senior executive in the transportation industry. Through this work, he has demonstrated the ability to successfully set strategic direction, lead high-performing teams, innovate practices, manage budgets, and strengthen partnerships.

Johnson has worked on major infrastructure projects in both Maryland and Michigan, including early involvement on the Gordie Howe International Bridge project, to cross the Detroit River between the United States and Canada.



John Wellons

Chief Development Officer

Seattle-Tacoma International Airport

John Wellons currently serves as the Chief Development Officer (CDO) at Seattle-Tacoma International Airport (SEA), which is currently underway with more than \$4.4 billion in major capital projects as a part of its Upgrade SEA program to meet demand at the 4-Star Skytrax airport.

Mr. Wellons brings over 25 years of expertise in civil engineering and project management on major Capital Improvement Programs (CIP), a majority within the aviation sector. In that time, he has worked across civil, mechanical, electrical and environmental disciplines. All in an effort to deliver projects for airports (small to large), roadways, highways, wastewater treatment plants and major site development projects.

Mr. Wellons holds a Certified Membership (C.M) designation from the American Association of Airport Executives (AAAE), the world's largest professional organization for airports and airport executives. He also is recognized as a Project Management Professional (PMP) and Certified Construction Manager (CCM).



Nate McCoy

CEO National Association of Minority Contractors (NAMC) - Oregon

Nate McCoy is the President & Chief Executive Officer of the Oregon chapter of the National Association of Minority Contractors (NAMC). McCoy graduated with a bachelor of architecture from the College of Design at the University of Oregon in 2004 and later in his career was named a "2016 Newsmaker" by the Daily Journal of Commerce and was recently awarded Portland Business Journals Top Executive of the Year for 2023.

Prior to joining NAMC-Oregen, McCoy spent over a decade as a senior construction coordinator for the Portland Housing Bureau, Portland Development Commission, and practicing architecture at GBD Architects.

McCoy also serves on non-profit boards in the community such as the Architecture Foundation of Oregon, the Black Business Association of Oregon, and the Salvation Army Moore Street Center to name a few.



Young-Sang Somg

Vice President National Association of Minority Contractors (NAMC) - Washington

Young-Sang Somg provides over 20 years of extensive Construction Management experience with vertical and horizontal structures regardless of size or complexity, including other Program Management, Construction Management, Project Management, Supplier Management, DBE & MWBE Goals & Utilization and help form alliances and partnership among minority firms and prime contractors. Our firm is currently serving as the Project and Construction Manager for multiple projects in Washington State.

Young has spent the last decade in the Seattle area, working on PDB projects for heavy civil contractors and as a consultant assisting teams in meeting their equity and social justice goals on public projects and building relationships within the DBE contracting community.

Young has engaged in their developmental training, education in industry specific practices, networking, introductions with various general contractors within their industry, and provided guidance in their company's strategic development.



Nicholas King

President Lockton - Washington

Nicholas King joined Lockton in July 2020 as President of Washington to help lead the firm's expansion throughout the Pacific Northwest. Nicholas reports through Lockton's Mountain West Series and serves on its Executive Committee.

In his role as Producer, Nicholas serves clients by leveraging his extensive expertise in real estate and the development of comprehensive insurance, risk management and employee benefits programs. Nicholas's objective is to bring solutions to his clients insurance and risk management issues to lower the overall cost of risk. He provides his clients with a professional consulting service, not just the procurement of insurance policies, to preserve their assets and better leverage their business opportunities.

Founded in 1966, Lockton IS the world's largest privately-held insurance brokerage and risk management consulting firm. Of the top 20 largest brokerages in the US, Lockton stands alone as the only firm not PE or Publicly owned. Lockton's global network of over 125 offices.



Brady J. Buckner

President Financial Services Innovation Coalition

Brady J. Buckner has been the President of the Financial Services Innovation Coalition (FSIC) for over ten years. He is dedicated to helping communities in need of careerbuilding and homeownership opportunities and currently sits on the Boards of several Nonprofit organizations that seek to improve the lives of those living in poverty.

Mr. Buckner has designed and managed programs for Nonprofit organizations and forprofit companies seeking to improve the lives of disadvantaged individuals through economic empowerment. He has designed and conducted many training and educational sessions from Capital Hill in Washington, DC, to the communities he serves directly. The topics of these sessions and programs include economic empowerment methods, career and job preparation, technology industry inclusion (including artificial intelligence and the metaverse), health care inclusion, financial services and financial literacy, and others.

During his career Brady has acted as the VP of Sales and Marketing for Alliance Capital, an Investment Analyst with the Consulting Group at Smith Barney, an Account Executive with CIBC Oppenheimer, a Senior Financial Sales Consultant with PNC Bank, and an RIA Administrator with Pacific West Financial.



Winfred Dukes Owner

Dukes, Edwards, Dukes Construction

Winfred Dukes is chief executive officer of Dukes, Edwards and Dukes, Inc., based in Albany, Georgia and an experienced consultant in the food service and restaurant industries. For 26 years he was a dedicated and dynamic state legislator who served the people in his district and the state in the Georgia General Assembly.

Born and reared in Mitchell County, Georgia, Dukes is the son Mrs. Willie Beatrice Dukes and the late Sylvester Dukes. He is a 1974 graduate of Mitchell County High School. Dukes received a bachelor's degree in history with a minor in accounting from Mercer University in Macon, Georgia. He also earned his master's degree in management from Georgia College and State University in Milledgeville, Georgia.

He was elected to the House of Representatives in 1996 and sworn in on January 13, 1997. During his tenure he focused on issue concerning education, health, crimes against minority and senior citizens, small businesses, and the state's number one industry, Agriculture. Dukes is the former whip for the Georgia Legislative Black Caucus. He served as second vice chairperson of the Georgia Democratic Party for 12 years. He is a life member of Omega Psi Phi Fraternity, Inc. He is a member of the South Georgia Minority Contractors' Association

He is chairperson of the Board of Deacons at Mt. Zion Missionary Baptist Church where he has been a member for more than 55 years. The church was founded by his great, great grandfather, Peter Dormitory, who was a slave and sharecropper, and his cousin Abram Chaney. Dukes is the proud father of three children.



Michele Dugar Founder Blaze Training & Facilitation

Michele B. Dugar is both an instructor and practitioner when it comes to business and creative problem-solving. She has over 20 years of experience as a business professor, teaching at the University of South Carolina and Benedict College, where she leads the college's Student Innovation Hub.

She has support hundreds of Disadvantaged Business Enterprises (DBE) as they launched and expanded their businesses. This includes delivering business training to DBEs as a certified entrepreneurship instructor.

In addition, Michele was an advisor at an SBA Women's Business Center as well as a president of the South Carolina Micro Enterprise Network (SCMEN), a non-profit that supports and advocates for micro-businesses.



Kris Agers

Washington Office Leader/Vice President HNTB

Kris is a strategic leader with over 25 years of progressive experience in client development as well as sales and operations efforts for architectural and engineering firms in multiple market sectors. Her experience includes working with both public agencies and private clients, as well as teaming partners. Over the last five years, Kris has served in several leadership roles during a time of tremendous growth for the HNTB office. In February 2023, Kris was named HNTB's Washington State Office Leader. Kris currently serves on the ACEC Washington Board of Directors and the Seattle Chamber of Congress Board of Trustees, and she is the Secretary for the COMTO Washington State Chapter.

Throughout her career, Kris has been proactive in helping historically underutilized businesses and persons of color to become thriving members of the A/E community. One of her goals as Office Leader is to hire a more diverse workforce at HNTB. Kris believes that "Without a doubt, the creativity and problem-solving capabilities brought by a diverse team lead to the strongest outcomes."



Goran Sparrman

Office Sales Manager/Vice President HTNB

Goran is a visionary strategist specialized in planning and organizational management. His strong core values include integrity, transparency, and ethics, an he emulates these through his role as HNTB's Northwest Division Business Development Officer. He has managed a variety of complex local and regional transportation services and projects for over three decades, where he practices innovative, inclusive, and decisive leadership for different transportation functions and complex projects.

His thorough understanding of complex public sector budgeting and financial management has allowed Goran the ability to work with diverse stakeholders who influence how public transportation services and projects are provided.



Wendy Taylor

Sr. Program Manager/Sr. Vice President HNTB

Wendy has over 30 years of experience managing and developing transportation facilities including urban surface streets and freeways, rural highways, high occupancy toll lanes, bus, light rail transit, heavy rail, and non-motorized facilities. She has focused on projects in constrained urban environments that require applying context-sensitive solutions and blending transportation facility design along with environmental enhancements to meet client and stakeholder objectives.

Wendy is the program manager responsible for overseeing and delivering the long term I-405 master plan vision, as well as the currently funded \$1.5 billion capacity improvements. Her duties include managing over 10 sub consultants along with on-call consultant contracts. In addition to being the project manager for the consultant team, Wendy is leading the engineering development along the 30-mile urban corridor.



PRESENTS: NORTHWEST INFRASTRUCTURE MINORITY POLICY SUMMIT

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