		∠LAW/RULES >		
	NO DISCRETION	MAKES LAW	DISCRETION	
	IN DECISION	BASED ON	IN DECISION	
	MAKING	POLICY	MAKING	
	↓		↓	
		↑		
		PARLIAMENT		
		↑		
		COUNCIL MAKES		
		POLICY		
		FOR LAW		
		MAKING & TO		
		GUIDE		
		DISCRETIONARY		
		DECISION		
		MAKING'\(\sigma\)		
PENALTIES VARY	NO DISCRETION	↑	POLICY GUIDES	PENALTIES VARY
APOLOGIES TRAINING	IN DECISION	COUNCIL IS	DISCRETIONARY	APOLOGIESTRAINING
BREACH OF	MAKING	DECISION MAKER	DECISIONMAKING	BREACH OF
CONTRACT	\rightarrow	\	-	CONTRACT
CONSEQUENCES				CONSEQUENCES
SUSPENSION				SUSPENSION
TERMINATIONOFFENCES				TERMINATIONOFFENCES
• FINES				• FINES
• IMPRISONMENT				• IMPRISONMENT
		COUNCIL IS	←DECISION PAYS	
		DECISION MAKER	DUE REGARD TO	
			AND FOLLOWS	
			POLICY V	
			←DECISION	
			DEPARTS FROM	
			POLICY BUT GIVES	
			_	
			GOOD REASONSV	
			←DECISION	
			DEPARTS FROM	
			POLICY AND DOES	
			NOT GIVE	
			REASONS V/×	
			←POLICY	
			TREATED AS	
			BINDING ON	

			PRIMARY	
			DECISIONMAKERX	2=2
CEO REPORTING	CEO	COUNCIL IS	CEO EXERCISING	CEO
TO COUNCIL	REPORTING TO	DECISION	DELEGATED	EXERCISING
↓	COUNCIL	MAKER	AUTHORITY	DELEGATED
	↓	$\leftarrow \rightarrow$	↓	AUTHORITY
CEO REPORTS TO	CEO REPORTS ON	COUNCIL IS	COUNCIL	↓ CEO MAKES
COUNCIL ARE	ALL APPLICABLE	DECISION	DELEGATES	DELEGATED
REQUIRED TO	POLICIES TO	MAKER→	DECISION	DECISION IN
REPORT CEO	COUNCIL SO	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	MAKING TO CEO	BREACH OF
RECOMMENDATION	COUNCIL AWARE		WITH NO	COUNCIL
AGAINST ALL	OF ALL		PROHIBITION	POLICY√
APPLICABLE	INFORMATION		AGAINST	T OLICI V
POLICIES→	NECESSARY TO		DEPARTURE	
	MAKING A		FROM COUNCIL	
	DISCREATIONARY		POLICY→	
	DECISIONV→			
CEO REPORTS TO	CEO DOES NOT	COUNCIL IS	COUNCIL	CEO MAKES
COUNCIL ARE	REPORT	DECISION	DELEGATES	DELEGATED
REQUIRED TO	RELEVANT	MAKER→	DECISION	DECISION IN
REPORT CEO RECOMMENDATION	POLICIES TO		MAKING TO CEO WITH DELEGATON	COMPLIANCE WITH COUNCIL
AGAINST ALL	$council \times \rightarrow$,		CONDITION	
APPLICABLE	COUNCIL IN A		CANNOT DEPART	POLICYV
POLICIES→	POLICY VACUUM WHEN MAKING		FROM COUNCIL	CEO MAKES
	DISCRETIONARY		POLICY→	DELEGATED
	DECISION			DECISION IN
				BREACH OF
				COUNCIL
				POLICYX
CEO REPORTS TO	CEO DOES NOT	COUNCIL IS		
COUNCIL ARE NOT	REPORT	DECISION MAKER		
REQUIRED TO	RELEVANT			
REPORT CEO	POLICIES TO			
RECOMMENDATION	COUNCIL V →↓			
AGAINST ALL	COUNCIL IN A			
APPLICABLE	POLICY VACUUM			
POLICIES->	WHEN MAKING			
	DISCRETIONARY			
OFO DEDOCTO TO	DECISION	COLINICII IS		
CEO REPORTS TO	CEO NOT	COUNCIL IS DECISION MAKER		
COUNCIL→	REQUIRED TO REPORT	DECISION WAKEK		
	RELEVANT			
	TELEVAINT			

	POLICIES TO COUNCIL V→↓ COUNCIL IN A POLICY VACUUM WHEN MAKING DISCRETIONARY DECISION		
V = lawful decision, good practice V = lawful decision, poor practice X = possible unlawful/breach of Act decision/ possible breach of contract decision			