



AMERICAN SOCIETY OF MILITARY COMPTROLLERS

To Promote Education, Training and Professional Development in All Aspects of Military Comptrollership



July 2021

Washington Chapter

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President's Message

Rear Admiral Mark J. Fedor, U.S. Coast Guard



Greetings to Members and Supporters of American Society of Military Comptrollers!

I'm honored to serve as the next president of the ASMC Washington Chapter and look forward to continuing this organization's stellar work in the financial management (FM) community. As an active duty military officer, I participate in ASMC in my personal and unofficial capacity. From my individual perspective, I view ASMC as the gold standard within the defense and security FM arena proving to be a galvanizing force for "education, training, and professional development." The Washington

Chapter, with its legacy and direct connection to senior decision makers, is the fulcrum for the ASMC as it's a positive model for all other chapters. In some small way, I hope to continue advancing those goals and look forward to further engagements with our committed members and advocates.

First, a big thank you and "Bravo Zulu" to Steve Herrera for his leadership, collegiality, and sound judgment as the past president of ASMC. I'm humbled to follow in his footsteps and will certainly look to him for guidance and perspective over the next year. The ASMC is also indebted to Ann Tipton for her tireless work as the outgoing secretary. Ann is a "can do" person who went above and beyond to ensure orderly processes and situational awareness across the ASMC family. We're grateful for both Steve, Ann and all the prior Washington Chapter Officers.

I arrived at the presidency via a circuitous path. I'm not an MBA trained financial manager by trade. Rather, I'm a cutterman in the Coast Guard having served 12 years at sea interspersed with a Masters in Public Administration (MPA) and multiple assignments in budgetary, programmatic, and Congressional engagement billets. Those past staff assignments have focused primarily on annual budget advocacy, resource allocation, and development of risk-based options; these aspects have always and will continue to capture much of senior leadership's attention. During my "pay back" tour in the Coast Guard's budget development office following graduate school, I realized none of those enterprise focus areas would be possible without sound financial management. As I promoted through the Service, my appreciation for audit worthy business practices grew which culminated in my selection for Flag rank (I still question the selection board's wisdom for selecting this kid from Queens, NY) and assignment as the Coast Guard's Assistant Commandant for Resources and Chief Financial Officer (CG-8).

As CG-8, I am responsible for both financial advocacy and stewardship. I'm very fortunate to have two outstanding SESs who help this simple cutterman navigate through fiscal shoal waters. While I spend the majority of my time engaging senior leadership on budget and resource allocation options, I always keep a weather eye on the financial management policy, testing and evaluation, and auditability of our ledgers. The former can't exist without the latter and exemplifies why the ASMC is so important. The ASMC aims to sharpen the skills of those diligent professionals who ensure our senior leaders can make financial decisions based on accurate and executable information. We owe that to the men and women in our Armed Services who risk their lives on a daily basis, the civilian and military leaders who must make difficult decisions in an often resource constrained environment, as well as to the American public who trusts us to be proper stewards of their hard-earned tax dollars.

The ASMC has done amazing work to provide personal and professional value for its members. As the incoming president, I'd like to work with the team on three areas:

Reconstituting In-Person Meetings: Over the past year, we learned to adapt to our COVID restricted environment. Our parent organizations and the ASMC demonstrated tremendous flexibility, professionalism, and dedication to meet all of our commitments to the American people. At the outset

President's Message Continued Next Page

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of the pandemic, we necessarily retreated to a virtual world filled with teleconferences and Zoom calls from home or lonely offices. Technology met the demand as we proved to ourselves that some work can be done remotely. It was also a nod for workforce resiliency in light of future disasters that might force us away from office settings.

As most of us have come to realize however, we missed personal interactions and engaging with others. Those face-to-face connections are an intrinsic part of being human. As productive as we were virtually, it was often difficult to discern tone, body language, or resolve via a pixelated screen. As we move into this next year, I hope we can explore means of bringing us back to in-person meetings, including with our corporate sponsors, while maintaining “virtual options” for those who either can’t attend or aren’t yet comfortable. We can find a balance especially as we strive to be inclusive to a broad audience across the generations.

Enhancing Communications to Drive Membership: Whether it’s coordinating operations or an organizational change, relentless communications are critical to ensure situational awareness, connect with a widely distributed workforce, and reach a younger cohort. Without it, we’ll struggle to achieve our goals but with it, we can exceed expectations.

The existing communications team has done an outstanding job, especially throughout the pandemic, and this bodes well for pursuing innovative connections with our existing membership and to chart new track lines towards the mid-career and younger generations who represent the future of ASMC. I’m excited to work with the team to embrace traditional connectivity as well as new tactics such as our Early Careerist program. ASMC is a highly valuable and beneficial organization so our collective goal should be leveraging all available means to tell our story.

Big Data: The term itself is ambiguous but it captures the attention of both senior leaders and our newest financial managers because it reflects untapped efficiencies, transparency, and clearer options to move our organizations forward. When I talk to young financial managers, nothing lights up their eyes like the allure of “big data”. For those of us who have lived in this space for a few years, we understand the term is ephemeral and we’re likely better served by referring to “integrated data environments”. Regardless of terminology, the idea of merging data from previously disconnected systems to reveal trends and enhance decision making is our future and will separate us, as a nation, within the strategically competitive geo-political environment.

As financial and budgetary practitioners, the data we manage is an essential keystone for our senior leaders. How we connect disparate systems and migrate data in compatible formats is important but what we do with that integrated data is the new coin of the realm. ASMC holds a unique position between government and industry as well as aggregated data and cybersecurity so we have an opportunity to explore the intersection of these important concepts. Sound financial management is the sinew linking these systems so it’s critical we provide the education and awareness for our seasoned colleagues while also providing a pathway of interest for that younger generation who might question why they need to join an organization like ASMC.

In closing, I want to highlight ASMC’s preeminent position as a leader in the financial management community. Most of you have been working and thriving in this space for a long time so I look forward to learning from you. We are certainly stronger together so our collective voice will be more influential than any one individual could hope to be. With that in mind, thank you to all the Officers who will continue to serve on the Washington Chapter and please help me welcome our incoming Chapter committee members in their new roles: Mr. Greg Little (President-elect), LCDR Lewis Motion (Secretary), Adil Durrani (Treasurer), Charles Morse (DOD Vice President), Colonel Clay Petit (Army Vice President), Jane Roberts (Navy Vice President), Shari Ritter (Marine Corps Vice President), Natalie Osgood (Air Force Vice President), LCDR Mark Sanchez (Coast Guard Vice President), and Deb DelMar (Corporate/Retired Vice President).

I look forward to your continued engagement, thoughts, and ideas and encourage you to spread the good word on ASMC!

Regards,

Mark



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Washington Chapter



Upcoming Events

Date / Time	Upcoming Events / Sponsor / Speaker / CPEs	Location
15 July 21/1200-1300	Chapter Meeting / USCG / RDML Mark Fedor / 1 CPE	Virtual - Register here
20 July 21/0730-0830	Early Careerist Virtual Coffee Chat with Clay Pettit, COL, USA	Virtual/Zoom ; email Cody Ferguson to sign up
July TBD	Early Careerist Happy Hour	TBD – Check chapter website
16 Aug 21/0730-0830	Early Careerist Virtual Coffee Chat with Ms Natalie Osgood, USAF VP	Virtual/Zoom; email Cody Ferguson to sign up
19 Aug 21/1200-1300	Chapter Luncheon Meeting / TBA / 1 CPE	Virtual - Register here
August TBD	Early Careerist Washington National Baseball Game	Nationals Stadium, DC
15 Sept 21/0800-1400	Chapter Golf Tournament	Ft Belvoir Golf Course
21 Sept 21/0730-0830	Early Careerist Virtual Coffee Chat with Mark Sanchez, LCDR, USCG	Virtual/Zoom; email Cody Ferguson to sign up

Featured Article



The Challenges of Establishing the U.S. Space Force Operation and Maintenance Budget

Ms. Natalie Osgood, Mission Operations Branch Chief, Directorate of Budget Operations, Office of the Assistant Secretary of the Air Force for Financial Management and Comptroller

The U.S. Space Force (USSF) was established on December 20th, 2019 as a separate service under the Department of the Air Force (DAF). This construct is similar to the Department of the Navy and the Marine Corps, with one key difference from a financial perspective. Unlike the Marine Corps, there is not a separate USSF Comptroller. The headquarters financial responsibilities reside with the Assistant Secretary of the Air Force for Financial Management and Comptroller (SAF/FM) with budget responsibilities under the Deputy Assistant Secretary for Budget (SAF/FMB). Over the past two and a half years SAF/FMB navigated the challenges of formulating and executing the initial USSF budgets.

DAF submitted the first budget request for USSF in the fiscal year (FY) 2020 President's Budget. It included \$76 million to stand up a headquarters function and begin planning the new service. Congress initially expressed some opposition to the request, but ultimately approved \$40 million for the standup in the enactment. Simultaneously, SAF/FMB began building the FY 2021 budget which would transfer operational programs and mission support functions from the U.S. Air Force (USAF) to the USSF. Planning for the USSF was in its initial stages and the organizational structure was not yet fully defined. Therefore, the decision was made to only transfer Major Force Program (MFP) 12 National Security Space programs. The vast majority of these programs were

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executed by the former Air Force Space Command and were clearly identified in the USAF budget, therefore transferring this portion of the budget seemed straight forward.

One of the first challenges faced in the Operation and Maintenance (O&M) appropriation, was creating the budget structure for the programs moving to USSF in FY 2021. Our options ranged from mirroring the USAF Budget Activities (BAs) and Subactivity Groups (SAGs) to creating a whole new structure for USSF. The USSF budget request was \$2.6 billion compared to the USAF's \$52.7 billion request. Given the relatively small USSF budget, our goal was to achieve a balance of preserving visibility on the funds while not overcomplicating the budget with multiple BAs and SAGs to allow for efficient and flexible execution. Moving funding from the USAF appropriation to the USSF appropriation in the year of execution would require reprogramming actions which have become more difficult in recent years due to readiness and General Transfer Authority limitations. Ultimately, we decided on a hybrid approach which maintained the same SAG structure for a large portion of the programs transferring, added new SAGs for things like Education and Training, while limiting the budget to two BAs. This structure was used for the FY 2021 President's Budget request which was submitted to Congress in February 2020.

Our second budget challenge was communicating the FY 2021 budget request to Congress. From a DAF perspective, we viewed the O&M transfers as straight forward. The transfers were limited to MFP 12 funds and the vast majority were moving to a USSF SAG with the same nomenclature that was found in the USAF budget. The DAF took for granted that the details on the MPF 12 activities were evident in the existing USAF justification books and wrote the USFF justification books using simple and standardized transfer narratives. In hindsight, we did not anticipate the level of detail Congress would want on these programs and our budget justification books did not provide it. As a result we received numerous requests for additional information from the congressional staff. In March 2020, in the midst of Congress reviewing the budget, we shifted to mandatory telework due to the COVID-19 pandemic. The DAF's budget database is housed on the Secret Internet Protocol Router Network (SIPRNet) and was not accessible while teleworking. To address this issue, unclassified portions of our main budget tracking file were moved from the SIPRNet to the Non-Secure Internet Protocol Routing Network. This allowed us to respond to questions, but the completeness and timeliness of responses, and the ability to adequately address the congressional staff's concerns were impacted.

After submitting and defending the FY 2021 budget request, the next step was preparing to execute it. As with most years, there was a risk that the budget would not be approved by the start of the FY resulting in a Continuing Resolution (CR). Under CR rules, USSF would not be allowed to execute the funds, transferring from the USAF, in the USSF appropriation. We sought an anomaly exception to allow execution in the new appropriation at the start of the FY. In the meantime, we had to plan for two scenarios: (1) executing the entire USSF budget in the new appropriation and (2) starting the year in the USAF appropriation and switching to the USSF appropriation after enactment.

The first execution challenge was setting up accounting, execution, and other systems to be able to accept the new Space Force O&M appropriation at the beginning of the FY in preparation for scenario one. The USSF has different accounting data elements and the systems had to be modified to accept them. The FY 2020 USSF funding had been executed at the headquarters level, but the FY 2021 budget would also be executed by the newly established Space Operations Command (SpOC) and a few USAF commands. SAF/FM, SpOC, and Defense Finance Accounting Service (DFAS) personnel partnered to establish regular working groups to identify all of the system concerns including the need to establish over thirteen thousand new skeleton records prior to the start of FY 2021. This was a herculean effort to complete.

Ultimately, the CR anomaly was not approved and scenario two led to our second execution challenge for FY 2021, executing in two appropriations while striving to meet the Office of the Secretary of Defense monthly obligation goals. SpOC began executing the year in the USAF O&M appropriation. Upon receipt of the FY 2021 enactment, the field command began the labor intensive

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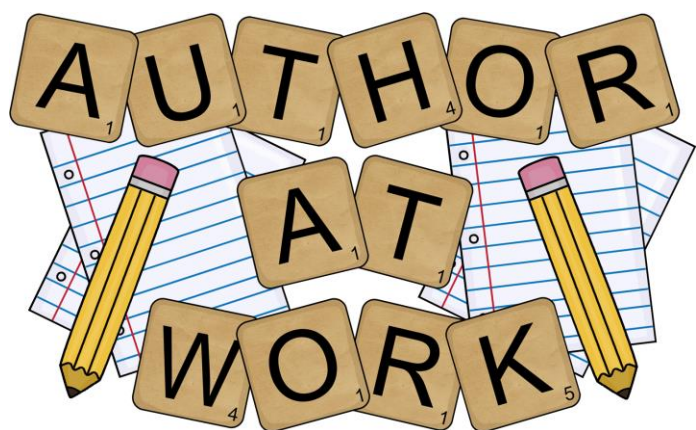
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manual process of moving all of the transactions that were executed in the USAF appropriation to the USSF appropriation where the budget authority now resided. This process requires contract modifications, changing lines of accounting, and submitting Standard Form 1081 Voucher and Schedule of Withdrawals and Credits documents to DFAS to process expenditure transfers between appropriations. In addition, USSF began the realignment of 1300 civilian personnel from USAF to USSF. All told, more than \$619 million in USSF pay and non-pay obligations were processed in the USAF appropriation, which will require extensive manpower resources for the remainder of the FY to move them to the correct appropriation. Until this is complete, execution will be overstated in the USAF account and understated in the USSF account.

In conclusion, the DAF faced numerous budget formulation and execution challenges during the standup of the first new service in 72 years. There are new challenges on the horizon for FY 2022 with the continued standup of USSF which includes transfers of Army and Navy programs and base support and facilities sustainment, restoration, and modernization funds from the USAF. The lessons learned from FY 2021 will provide a solid foundation for tackling what lies ahead.

Call for Articles



If you would like to write an article for the ASMC Washington Chapter newsletter, please contact your Service representative or the newsletter editor.



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May 2021

Washington Chapter



May Meeting Recap



Speaker: Ms. Tina Pierce

Associate Deputy Assistant Secretary for Financial Operations,
Office of the Assistant Secretary of the Air Force for Financial
Management and Comptroller

Time: 1200-1300

Date: Thursday, 20 May 2021

Location: Virtual via Zoom

Ms. Tina Pierce, Associate Deputy Assistant Secretary for Financial Operations, Headquarters U.S. Air Force, presented "AF Audit: The Flight Plan Forward." She started with borrowed jokes we could all relate to and use in our offices going forward to set the tone. The duration of the presentation time was spent reviewing the recent past, present, and future of the Air Force's approach to audit readiness and remediation. Select, real-life situations were elaborated upon in sufficient details to educate the audience of the Air Force's experience on their flight plan journey to the future. The visual aids had a dashboard look and feel that helped communicate the content of less familiar areas. Topics were not limited to Notice of Findings and Recommendations, perception versus reality nuances, changes in leaderships' individual performance assessments to accommodate audit, tone from the top techniques, audit responsibilities spanning all career fields, and past and present Air Force statistics and techniques versus industry standard. Her experiences, observations, and multi-service and agency background proved most insightful when speaking more specifically to the Air Force's nifty "Flight Plan Forward."

Headquarters U.S. Air Force
Accountability from Flightline to Bottomline

The Audit Flight Plan
Ms. Tina Pierce, Associate Deputy Assistant Secretary for Financial Operations, Headquarters U.S. Air Force

20 May 2021

Agenda

Topic	Duration
FY20 AUDIT	10 MINUTES
FY21 & BEYOND	10 MINUTES
PRIORITY AREAS	10 MINUTES
SYSTEM EFFORTS	5 MINUTES
USF WAY FORWARD	5 MINUTES
Q&A	10 MINUTES

Accountability from Flightline to Bottomline

DAF Year-End Audit Summary

DISCLAIMER OF OPINION

The Audit resulted in a disclaimer of opinion. The Auditor could not obtain sufficient, appropriate evidence to support the reported amounts within the Department of the Air Force (DAF) General Fund (GF) and Working Capital Fund (WCF) Financial Statements.

As a result, the Auditor could not conclude whether the Financial Statements and related notes were presented fairly in accordance with Generally Accepted Accounting Principles.

Accordingly, the Auditor did not express an opinion on the DAF GF and WCF Fiscal Year (FY) 2020 and FY 19 financial statements and related notes.

OVERALL NFR CLOSURE RATE: FY20
DEPARTMENT ON DEFENSE GOAL: 25%

Category	Rate
AIR FORCE	25%
ARMY	24%
NAVY	15%

FY20 Key Audit Accomplishments

KNOWLEDGE IS POWER
MILITARY EQUIPMENT

- Established - \$52B in existing aircraft cost.
- Captured 100% of aircraft and satellites cost currently under construction.

WHY IT MATTERS

- Investigating the financial cost of military equipment is essential to ensure the DAF is properly managed and accountable.

FULLY EQUIPPED
MILITARY EQUIPMENT

- Implemented a roll forward process that allows the DAF to quantify the impact of current transactions and future period voucher activity.
- Developed Statements of Federal Financial Accounting Standards (SFFAS) models for aircraft and satellites.

OPERATIONALLY OPTIMIZED
MUNITIONS

- Deployed the Theater Integrated Combat Munitions System (TICMS) that will replace 8 munitions and allow tracking systems.
- Deployed to 38 locations, which includes all 10 active bases, CONUS and OCONUS and all supporting installations.

WHY IT MATTERS

- Building on our ground and air mobility efforts, the DAF is working to ensure the TCMMS is properly managed and accountable.

Accountability from Flightline to Bottomline

FY20 Key Audit Accomplishments

PROGRESS TO BE PROUD OF
ENVIRONMENTAL DISPOSAL LIABILITIES

- The opening balances for the Assets and Liabilities were reconstructed with DAF's required into a reasonable significant deficiency. The Auditor identified related program weaknesses due to the FY20 strategic approach for audit remediation on the ground.

CLARITY AFFORDS FOCUS
FUND BALANCE WITH TREASURY

- An analysis of all of our disbursements, identifying disbursements for "line of credit" disbursements.
- 100% resolution of Statement of Differences.

WHY IT MATTERS

- Improving the way we manage and track our resources and liabilities is essential to ensure the DAF is properly managed and accountable.

CONTROL THE CONTROLLABLES
INFORMATION TECHNOLOGY

- Internal control systems assessments from 4 in the prior year to 21.
- 40% of closed IT findings focused on access controls.

WHY IT MATTERS

- Improving the way we manage and track our resources and liabilities is essential to ensure the DAF is properly managed and accountable.

Accountability from Flightline to Bottomline

Air Force Audit Roadmap General Fund

FY21	FY22	FY23	FY24	FY25	FY26
Contingent Liability (DAF)	Military Equipment (DAF)	Financial Reporting (DAF)	Financial Reporting (DAF)	Financial Reporting (DAF)	Financial Reporting (DAF)
Other Liabilities (DAF)	Other Liabilities (DAF)	Other Liabilities (DAF)	Other Liabilities (DAF)	Other Liabilities (DAF)	Other Liabilities (DAF)
Other Liabilities (DAF)	Other Liabilities (DAF)	Other Liabilities (DAF)	Other Liabilities (DAF)	Other Liabilities (DAF)	Other Liabilities (DAF)
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Accountability from Flightline to Bottomline

<https://www.af.mil/About-Us/Biographies/Display/Article/2404588/tina-m-pierce/>



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Washington Chapter



July Meeting



Speaker: *Rear Admiral Mark J. Fedor*

Assistant Commandant for Resources & Chief Financial Officer,
U.S. Coast Guard

Time: *1200-1300*

Date: *Thursday, 15 July 2021*

Location: *Virtual via Zoom; [click here to register](#)*



Topic: *Taking the helm: Introduction of the new Chapter President, spotlight on ASMC value, and three new strategic goals*

Rear Admiral Fedor currently serves as the Assistant Commandant for Resources (CG-8) and the Chief Financial Officer for the U.S. Coast Guard. In this capacity, he is responsible for all budgetary, financial and resource management activities relating to the programs and operations of the Coast Guard. As a component of the Department of Homeland Security, the Coast Guard is comprised of a nearly 60,000 member active duty, reserve and civil servant workforce with an annual budget of \$12 billion.

Prior to this assignment, RDML Fedor served as the Executive Assistant to Admiral Karl L. Schultz, the 26th Commandant of the Coast Guard. In that role, he was responsible for the strategic direction, planning, and daily activities of the Commandant's staff. A career cutterman, he has nearly 12 years of sea-time to include three commands.

Before reporting to Washington D.C., RDML Fedor was the Commanding Officer of the National Security Cutter JAMES (WMSL 754) in Charleston, S.C. During his command, JAMES earned the Hopley Yeaton award for operational excellence as well as the United States Interdiction Coordinator award for counter-narcotics operations in the Eastern Pacific. His previous operational assignments include being Commanding Officer of the cutter MOHAWK, Executive Officer on the cutter LEGARE, Commanding Officer of the patrol boat MONOMOY, Operations Officer onboard the cutter DURABLE, and First Lieutenant onboard the cutter DAUNTLESS.

His staff tours include being the Chief of Response for the Seventh Coast Guard District in Miami, FL where he was responsible for all Coast Guard law enforcement, search and rescue, and maritime incident management along the southeastern seaboard and throughout the Caribbean. His previous staff assignments include being the Coast Guard's Fiscal Year 2004 federal budget coordinator, a Congressional Fellow to the House of Representatives' Government Reform Subcommittee for Drug Policy and the Appropriations Subcommittee for Transportation, as well as Special Assistant and Speechwriter to the 23rd Commandant of the Coast Guard.

He graduated from the Coast Guard Academy in New London, CT in 1991 with a Bachelor of Science in Government. He earned a Master's Degree in Public Administration from Harvard University's Kennedy School of Government in 2001 and a Master's Degree in National Security Strategy from the National War College in 2011.

RDML Fedor's personal decorations include two Legion of Merits, four Meritorious Service Medals, two Coast Guard Commendation Medals, four Coast Guard Achievement Medals and the Commandant's Letter of Commendation.

RDML Fedor has been married to his wife Amy for 27 years and they have four children, Tyler (19), Will (18), and twins Megan and Drew (12).



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Save the Date:

ASMC & AGA Annual Golf Tournament 15 September 2021



Ft. Belvoir Golf Club

Details and registration to be posted on the Chapter [website](#) soon.



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Academic Year 2021 - 2022



CHIEF FINANCIAL OFFICER LEADERSHIP CERTIFICATE



Sponsored by the Under Secretary of Defense (Comptroller)/Chief Financial Officer and the Chief Financial Officer (CFO) Council, the CFO Academy was created in 2008 and operates within National Defense University – College of Information and Cyberspace.

As described in DoDI No. 1025.10, *Chief Financial Officer Academy*, dated June 22, 2018, the CFO Academy provides graduate level education in the leadership of resource management that enables DOD's efficient and effective use of financial and other resources that supports the DOD mission. CFO Academy courses are accredited by the Middle States Commission on Higher Education and align with the financial management competencies specified in the DoD Financial Management Certification Program, which is managed by the Under Secretary of Defense (Comptroller)/Chief Financial Officer.

Successful CFO graduates will be able to:

- Lead within and across organizational boundaries by leveraging knowledge of federal budgeting, financial accounting and reporting, data management and analytics, risk, internal controls, and audit for strategic advantage;
- Synthesize ethics, theory, practices, and technologies to promote effective decision-making and accountability across the enterprise, improve operations, and support financial management excellence;
- Communicate at the strategic level demonstrating command of the topic, logical organization, compelling argument, and excellence in English grammar and syntax.

CFO Leadership Graduate Certificate

Students earn this certificate by successfully completing the following five courses:

- White House, Congress, and the Budget
- Data Management Strategies and Technologies
- The Future of Federal Financial Information Sharing
- Risk Management, Internal Controls and Auditing for Leaders
- Strategic Performance and Budget Management

Admission Information:

- Admission requires a bachelor's degree with a minimum 3.0 GPA and a minimum officer rank of O-4 or civil service pay grade of GS-13
- Additional information may be found at <http://cic.ndu.edu>
- The Office of Student Services can be reached at 202-685-6300 or CICOSS@ndu.edu

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Early Careerist News

Calling All ASMC Early Careerists

ELIGIBILITY:

Anyone with less than ten years of experience in their current profession may join.

Why You Should Join:

As a future government or industry leader in Defense or US Coast Guard FM, ensure your training needs are met with:

- ❖ Social and Networking Events with other Early Careerists, as well as Senior Leaders
- ❖ The opportunity to correspond and collaborate with a Senior Mentor/Coach
- ❖ Cost-effective training and education to obtain CPEs and highly valued Certified Defense Financial Manager test-based credential
- ❖ In-person ASMC Monthly Luncheons at a discounted rate (when they resume)
- ❖ An active community of cohorts within the ASMC National Engage Platform - Early Careerist Forum (details to follow)

The Washington Chapter Early Careerist Initiative held their first ever Monthly Coffee Chat on April 28th! The event was a success with great participation and an amazing guest speaker in Ms. Jane Roberts, Lead for ERM in the Office of the Management Officer within the Department of the Navy and ASMC Washington Chapter VP! Our next Coffee Chat will take place May 25th where we will hear from an Industry/Corporate leader, Mr. Ed Cody, Financial Management Practice Director at Definitive Logic. If you are an interested Early Careerist and did not already receive an email invitation, please reach out to Cody Ferguson or Matt Ledder at cody.a.ferguson9.civ@mail.mil or mledder@definitivelogic.com. We look forward to seeing you there!

Bios/Contact Information:

Cody Ferguson, Chairman of Early Careerists
cody.a.ferguson9.civ@mail.mil

Cody Ferguson is a Staff Accountant and Executive Analytics Portfolio lead on the Advana program with 6 years of experience working in DoD. He started his career in DoD as a Trainee in the DON's FM Career Program before moving to the DON Budget Office and ultimately OUSD(C) after completing his Master's Degree in Forensic Accounting.

Matt Ledder, Vice Chairman of Early Careerists
mledder@definitivelogic.com

Matt Ledder is a Financial Consultant/System Engineer with two years of experience at Definitive Logic. He has a strong academic background, including a Bachelor's Degree in Finance and a Master's Degree in Information Technology Management. He has worked on agile financial reporting and management solution implementations for both federal and commercial organizations, including DHS, ARC, HUD, DAI, and ICF.



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Training & Education

The ASMC Washington Chapter is

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25, 2021

essions Available

ON 8:30-11:30 AM

ON 12:30-3:30 PM

bruary 12, 2021

MINI-COURSE (15500)

Cost-Benefit Analysis

This mini-course will introduce cost-benefit analysis and how it is used to support
need to... improving efficiency.

DoD Certification Level 2
COMPETENCY: Financial Management Analysis – 2.5 hrs (PL3)

April 22, 2021

• AM SESSION 8:30-11:30 AM
• PM SESSION 12:30-3:30 PM

Register by April 9, 2021

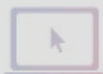
for ASMC Members!

For upcoming training opportunities!

Keep checking the Chapter website [here](http://www.WASHINGTON-ASMC.ORG).

VIRTUAL

Please visit ManagementConcepts.com/pm_elearning_sysreq
for the hardware and software requirements.



To register, visit Learn.ManagementConcepts.com/ASMC/Register

Due to high demand, please notify Management Concepts if you are not able to attend after registering.

Check for Updates at WWW.WASHINGTON-ASMC.ORG or contact your Service Secretary



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ASMC National News



American Society of Military Comptrollers

To promote education, training and professional development in all aspects of military comptrollership.

ASMC Value Proposition

ASMC supports	A global community of defense financial managers, military comptrollers, and corporate members
Who need	Convenient, affordable, and collaborative opportunities for leadership and education that further enable the support of warfighters, the National Military Strategy, and the overall federal financial management (FM) profession, while enhancing their career development
By providing	Educational materials, training courses, the Certified Defense Financial Manager (CDFM) certification; leadership opportunities at National and Chapter levels, opportunities to enhance communication skills and contribute to the federal FM body of knowledge; and in-person and virtual access to a global network of peers, and a knowledgeable and customer service-oriented staff
As a result	Financial managers who are members or certificants of ASMC are equipped with the latest innovations, industry knowledge, and best practices; possess a broader understanding of defense FM policies and operations; and differentiate themselves as highly qualified candidates for positions within the DoD, the United States Coast Guard, other federal agencies, and the private sector
Because of	ASMC's status as a premier defense financial management education provider, it is recognized as a prestigious organization for leaders and other individuals serving in or supporting the defense FM community
Unlike	Competitive membership organizations or educational programs that provide products and services to the financial management profession but do not offer ASMC's unique specialization in military comptrollership



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Latest Discussions



Tips and Tricks - Free Power Query & Power Pivot T ...

By: [Bob Jackson](#) , 15 hours ago

Posted in: [All Member Community](#)

Registration for the July virtual sessions of Tips and Tricks is now open! Ed Fritts will be presenting on a number of highly-requested Business Intelligence tools and how they can be leveraged ...



RE: Job Opportunity Announcement - Financial Management ...

By: [Heather Fair, CDFM-A](#) , 7 days ago

Posted in: [All Member Community](#)

Sorry everyone, first time posting with a URL and forgot the www. part. Updated URLs: Link to Air Force Test Center (AFTC) announcement for this specific job: <https://www.aftc.af.mil/About-Us/Jobs/Article/2669409/financial-analyst/> ...



Job Opportunity Announcement - Financial Management ...

By: [Heather Fair, CDFM-A](#) , 8 days ago

Posted in: [All Member Community](#)

The Air Force Test Center (AFTC) is looking for their next Financial Analyst (NH-0501-03), Non-Supervisory. Go to this link to apply: <https://www.aftc.af.mil/About-Us/Jobs/Article/2669409/financial-analyst/> ...

More

Announcements

PDI 2021 Agenda Is Live!

By: [Josephine Gilmore](#) , 2 months ago

The PDI 2021 Agenda is live! Check out all of the workshops, mini-courses, sessions, and plenaries on the PDI website: <https://www.pdi2021.org/Agenda>. Love what you see on the agenda? Good news! Early Bird Registration has been extended to May 15, so register today to lock ... [More](#)

<https://www.pdi2021.org/Agenda>

Mark Your Calendar! The Next ASMC Webinar Is on May 13

By: [Josephine Gilmore](#) , 2 months ago

Ever needing to give your boss the best update, ever? Join us for our next webinar on May 13 to meet EFAR (Enemy, Friendly, Administrative needs, and Request), the time-tested-and-true recipe for composing status reports. Mark your calendars and reserve ... [More](#)

OUSD(C) Waiver for PDI 2021

By: [Josephine Gilmore](#) , 3 months ago

The latest memorandum from the OUSD is big news for members of DoD's Financial Management Corps looking to attend ASMC's PDI 2021!

<https://www.pdi2021.org/About-PDI> [More](#)

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ASMC Southern Maryland Chapter Virtual Flag Day 5K

By: [Noelle Swann](#) one month ago

Posted in: [All Member Community](#)



ASMC Chapter Membership Webinar

By: [Melissa Blacketer](#) one month ago

Posted in: [ASMC Chapter Membership Chairs](#)



Member Referral Program

By: [Melissa Blacketer](#) one month ago

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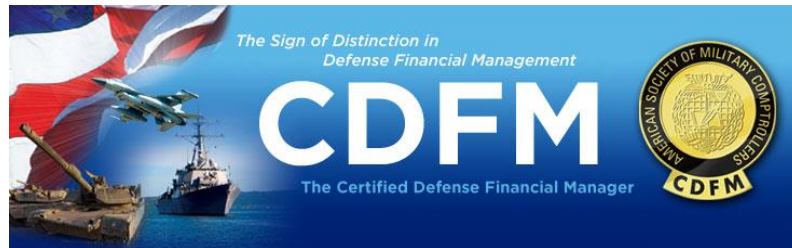
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ASMC offers the Certified Defense Financial Manager (CDFM) educational program and certification designation to those persons desiring to demonstrate proficiency in the core aspects of Defense Financial Management.



For more information, visit: <http://www.asmconline.org/certification/cdfm-information/>

Congratulations to our newest CDFMs!

Frederico Bartels

Ryan Beard

Cesar Castellanos

Christine Downs

Alexander Goodman

Steven Gray

Miracle Hempel

Andrea Johnson

Saad Khatib

Jeffery King

Michael Miller

Jonathan Montilla

Rebecca Olsen

Richard Pastorino

While most candidates in the CDFM program are civilian or military/reserve members of the Department of Defense, U.S. Coast Guard, U.S. Army, U.S. Air Force, U.S. Navy, U.S. Marine Corps or employees of defense contractors or suppliers, the CDFM program is open to all candidates who have a high school diploma (or equivalent) and meet the following work experience qualifications:

Have the required number of years of defense-related financial management experience outlined below:

- **Two (2) years if you hold an Associate's degree or higher;** or
- **Three (3) years if you do not have a degree.**

OR

Do not have defense-related financial management experience, but can meet the following criteria outlined below:

- **Four (4) years of Federal government-related financial management experience;** and
- **An Associate's degree or higher.**

There are three steps involved with earning your CDFM:

1. Enroll in the CDFM Program. Your enrollment is valid for two (2) years, during which time you must take, and successfully pass, the three CDFM module examinations.

2. Submit Your Verification of Financial Management Experience Form. This form, which must be signed by a supervisor who can verify your work experience, must be returned to ASMC after enrolling in the CDFM program. You do not have to submit this form prior to taking a CDFM examination, but it is required prior to the awarding of the CDFM designation.

3. Purchase and Schedule the CDFM Examinations. Be sure to carefully – and completely – read the criteria associated with each testing option for the CDFM examinations. Failure to do so can result in the purchase of the wrong CDFM examination and/or the inability to test at your preferred location



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Training and Education

Chair: Terry Placek and Millie Thompson

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John Writer	Awards/Essay Chair	703-931-5600
Mario Beckles	Scholarship	703-806-7725
Milford E. Thompson	Luncheon	202-685-1524
Jennifer Miller	Luncheon Liaison & Host	703-861-5643
Terry Placek	Training & Education	703-671-7550

PDI

Chair: Deb Delmar

Deb Delmar	NCR PDI & PDI Silent Auction	703-593-6667
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Outreach and Publicity

Chair: Wayne Whiten and Jeff Norris

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Jeff Norris	Community Service	703-602-4729
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Matt Ledder	Early Careerist Vice	703-964-6671

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